DISTRICT OF LANTZVILLE BYLAW NO. 325

A BYLAW TO ESTABLISH A FIVE YEAR FINANCIAL PLAN

WHEREAS section 165 of the *Community Charter* stipulates that a municipality must have a financial plan that is adopted on an annual basis;

NOW THEREFORE the Municipal Council of the District of Lantzville in open meeting assembled hereby enacts as follows:

- 1. Schedules 'A' & 'B' attached hereto and forming part of this Bylaw is hereby adopted and is the Financial Plan of the District of Lantzville for the five-year period from January 1, 2023 to December 31, 2027.
- 2. This Bylaw may be cited for all purposes as "District of Lantzville 2023-2027 Financial Plan Bylaw No. 325, 2023" and shall become effective upon adoption.

READ A FIRST TIME this 15th day of March, 2023.

READ A SECOND TIME this 15th day of March, 2023.

READ A THIRD TIME this 22nd day of March, 2023.

ADOPTED this 5th day of April, 2023.

| ORIGINAL SIGNED | ORIGINAL SIGNED | | |
|-----------------|--------------------------------------|--|--|
| Mark Swain, | Trudy Coates, | | |
| Mayor | Director of Corporate Administration | | |

Schedule "A"

| | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|-------------|-------------|-------------|-------------|-----------|
| Revenues | | | | | |
| Property taxes | 3,326,900 | 3,798,700 | 3,926,000 | 4,048,200 | 4,258,400 |
| Payments in lieu | 98,200 | 101,200 | 104,200 | 107,200 | 110,500 |
| Parcel taxes | 574,000 | 591,300 | 608,900 | 627,200 | 646,000 |
| Sale of services | 1,142,800 | 1,207,300 | 1,258,100 | 1,310,200 | 1,363,700 |
| Other revenue | 357,400 | 368,200 | 379,100 | 390,500 | 402,500 |
| Government grants | 6,719,671 | 5,251,300 | 355,800 | 632,400 | 589,400 |
| | 12,218,971 | 11,318,000 | 6,632,100 | 7,115,700 | 7,370,500 |
| Expenses | | | | | |
| General government services | 1,812,400 | 1,658,200 | 1,675,900 | 1,731,600 | 1,789,500 |
| Protective services | 565,200 | 616,500 | 635,500 | 654,600 | 675,400 |
| Transportation services | 692,100 | 697,000 | 718,500 | 740,400 | 763,400 |
| Planning services | 283,600 | 292,900 | 302,900 | 313,100 | 323,500 |
| Building Inspection Services | 150,600 | 155,600 | 160,600 | 165,800 | 171,300 |
| Solid waste collection | 246,100 | 253,500 | 261,100 | 268,900 | 277,000 |
| Recreation and cultural services | 508,300 | 508,200 | 524,000 | 540,900 | 558,000 |
| Sanitary Sewer Operating | 227,300 | 234,300 | 241,400 | 248,900 | 257,100 |
| Water Operating | 424,900 | 442,200 | 460,100 | 479,000 | 498,800 |
| Interest on Debt | 39,100 | 40,300 | 41,500 | 42,700 | 44,000 |
| Amortization | 931,000 | 958,900 | 987,700 | 1,017,500 | 1,047,900 |
| | 5,880,600 | 5,857,600 | 6,009,200 | 6,203,400 | 6,405,900 |
| Annual Surplus(Deficit) | 6,338,371 | 5,460,400 | 622,900 | 912,300 | 964,600 |
| Add back: Unfunded Amortization | 931,000 | 958,900 | 987,700 | 1,017,500 | 1,047,900 |
| | 7,269,371 | 6,419,300 | 1,610,600 | 1,929,800 | 2,012,500 |
| Capital Expenditures | | | | | |
| General Capital | 3,473,271 | 1,830,000 | 484,000 | 956,000 | 833,000 |
| Sanitary Sewer Capital | 24,000 | - | - | - | - |
| Water Capital | 8,401,100 | 7,964,600 | 300,000 | 410,000 | _ |
| · | 11,898,371 | 9,794,600 | 784,000 | 1,366,000 | 833,000 |
| Transfers and Acquisitions | | | | | |
| Transfers to reserves/surplus | 1,460,400 | 1,514,000 | 1,658,700 | 1,758,700 | 1,863,900 |
| Transfers from reserves/surplus | (2,761,400) | (2,648,000) | (1,051,700) | (1,420,900) | (916,900) |
| Transfers to (from) Reserve Funds | (1,301,000) | (1,134,000) | 607,000 | 337,800 | 947,000 |
| Transfers to (from) Accumulated Surplus | (312,600) | - | - | - | - |
| Proceeds from Borrowing | (3,223,000) | (2,454,900) | - | - | - |
| Internal Borrowing Repayment | 97,400 | 100,100 | 102,700 | 105,600 | 108,500 |
| Debt principal payments | 110,200 | 113,500 | 116,900 | 120,400 | 124,000 |
| | (4,629,000) | (3,375,300) | 826,600 | 563,800 | 1,179,500 |
| Annual surplus (deficit) | | - | - | - | - |

"Schedule B" District of Lantzville 2023-2027 Financial Plan Bylaw No. 325, 2023 For the Five-Year Period 2023 to 2027

Section 165 (3.1) of the *Community Charter*, requires the following discussion regarding the policies and objectives surrounding the District's funding sources, distribution of property taxes among property classes, and permissive tax exemptions be provided as an addendum to the five-year financial plan.

A. Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised by each funding source in 2023.

| Revenue Source | % of Total Revenue |
|-----------------------|-----------------------|
| Property value taxes | 18 |
| Parcel taxes | 3 |
| User fees and charges | 6 |
| Other Sources | 73 |
| Total | 100 |

Table 1

1) Property Taxes

The District's property tax base is largely residential. This provides a generally stable and consistent revenue source for the District to fund basic operational expenditures such as administration of the District, fire protection services, bylaw enforcement, building inspection, public works, and parks and recreation.

Council policy is to use the property tax levy to fund the operational expenditures of the District. The District expects this to continue to be the major source of municipal revenue.

2) Parcel Taxes

Parcel taxes are fees levied on a parcel of land without reference to the assessed value of that land. It is usually the same amount for every parcel within a defined area. Parcel taxes are generally used for specific purposes, like a local area service.

Council policy to date has been to use parcel taxes where the nature of the expenditure being funded is specific to the parcel, and not based on assessment of the property. In 2023 the District will collect parcel taxes for debt servicing costs of Phases II and III of the Sanitary Sewer Collection System (residents within the defined local area service), as well as a water parcel tax.

3) User Fees and Charges

User fees attempt to fairly apportion the cost of some municipal services to those residents who use the service. The District currently collects user fees on a quarterly basis for water and sewer.

Services for waste collection in the past were collected annually as a line item on the property tax notice. Beginning January 1, 2020, the District now collects user fees for garbage, recycling, and food waste on a quarterly basis along with water and sewer charges.

Council policy is to recover 100% of costs related to the water distribution and sewer collection systems through user fees. User fees are reviewed each year as part of the financial planning process.

4) Proceeds from Borrowing

Council policy is to use long term debt only for significant capital projects that cannot be efficiently carried out on an incremental basis using internal reserves or current funding sources.

The *Community Charter* limits the amount of debt the District can incur based on the District's ability to pay which is a calculation based on continuing revenues. The Financial Plan includes provisions for external debt to fund the Winds Residential Area Water System Expansion in 2023, and for the Clark Drive Water System Expansion and a Public Works and Fire Hall Facility in 2024.

5) Other Sources

Revenues in this category consist of appropriations from accumulated operating surplus, investment revenue, as well as miscellaneous revenues. These revenues vary from year to year.

This category also includes grant revenue. Grants are funds received by the District usually from other governments or agencies for specific purposes. These grants usually involve some cost sharing between the funding agency and the District. Regarding optional grant funding available, Council policy is to consider applying for grants with funding arrangements that are affordable to the District.

The Small Communities Grant has historically been a significant source of funds for District operations. The grant amount and funding formula change periodically. The 2023 grant is estimated at \$458,000.

B. Property Value Tax Distribution

Table 2 provides the estimated proportionate distribution of property tax revenue and "Completed Roll" assessment value among the property classes.

| Property Class | % of 2023 Total District Assessment | % of 2023 Property Tax Revenue |
|-----------------------|--|--------------------------------------|
| Residential | 97.2 | 86.5 |
| Utilities | 0.2 | 3.6 |
| Light Industry | 0.2 | 1.3 |
| Business and Other | 2.2 | 7.5 |
| Managed Forest Land | 0.1 | 0.9 |
| Recreation/Non-profit | 0.1 | 0.2 |
| Farm | 0.0 | 0.0 |
| Total | 100.0 | 100.0 |

Table 2

Residential properties represent most of total assessed value of properties in the District. Taxing other classes at a high multiple of the residential rate would generate very little additional property tax revenue, while imposing an undue burden on non-residential property owners of the District. Council has given consideration to the location of various classes of properties within the District and the exposure and related benefit that one class may obtain from that location relative to other classes.

C. Permissive Tax Exemptions

Permissive tax exemptions are a way for the District to recognize the value of services provided to the community by non-profit organizations. The District's Annual Report provides a list of permissive exemptions granted each year and the amount of tax foregone.

Council policy is to review the one-year permissive tax exemptions granted in the prior year as well as any new requests for exemption prior to October 31 of each year.